Jabalbina Yalanji Aboriginal Corporation holds native title, land and cultural heritage rights and interest in trust on behalf of Eastern Kuku Yalanji (EKY) Traditional Owners. EKY land and sea country stretches along the east coast of Tropical North Queensland from the Mowbray Valley surrounding Port Douglas to the Annan River south of Cooktown (ILUA Map).

The strategic plan sets out Jabalbina’s Vision, Mission and Goals to support Traditional Owners aspirations for this area. It builds on earlier plans and was developed through document review, consultations and expert analysis.

**Vision**

As Trustees of Eastern Kuku Yalanji traditional estate our vision is to be caring custodians of bubu so Bama benefit culturally, economically, academically and socially, while enhancing Eastern Kuku Yalanji lore and cultural values.

We aspire to be self funded by exploring and developing opportunities available to Bama.

**Mission**

Jabalbina will assist in the realisation of this vision through provision of quality:

*Leadership* that empowers Bama and their supporters;

*Planning* to achieve a co-ordinated approach within EKY area and its community towards achieving Jabalbina’s vision;

*Cultural Heritage Management* to ensure Bama are treated fairly and equitably in the management of Bubu and Jalun recognising the importance of traditional lore and custom in decision making;

*Developing our Bama* to achieve positive social well being with a strong commitment to self help and Bama participation;

*Economic Development* opportunities to achieve a sustainable, stable and prosperous economy based on the rights, interests and assets held in trust;

*Investment Management* to ensure the proper and appropriate investment of assets to provide for future generations.
### Jabalbina Strategic Plan Goals and Priority Strategies

<table>
<thead>
<tr>
<th>Goals</th>
<th>Priority Strategies</th>
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<tbody>
<tr>
<td>Jabalbina is recognised as a model of good governance by its members, stakeholders and the broader community.</td>
<td>• Strengthen the role of traditional lore and custom in decision making about land and sea country. Establish principles and a policy for Jabalbina resource allocation so as to support implementation of the strategic plan. Encourage positive communication and unity of Yalanji Bama and discourage negativity. Ensure professional services provided to Jabalbina are of good quality, independent and provides value for money. Continue to develop Jabalbina policies and procedures manual including Occupational Health and Safety (OH&amp;S) and Environmental Management Systems (EMS).</td>
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<tr>
<td>Jabalbina has developed a native title and land administration system that respects traditional lore and custom in decision making while supporting Bama’s aspirations for financial independence through development.</td>
<td>• Review and where possible strengthen Yalanji rights under Native Title through ILUAs and Future Act administration. Build TO, staff and broader community understanding of Yalanji culture and Bama’s rights and responsibilities in relation to native title and Aboriginal land. Establish extent of Eastern Kuku Yalanji Bubu and Jalun including shared areas. Strengthen Yalanji rights to water under the ILUAs</td>
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<tr>
<td>Yalanji cultural heritage being effectively managed and protected by Jabalbina and Yalanji Bama.</td>
<td>• Establish sea country management plan and ranger program to manage Yalanji sea country. Strengthen cultural heritage protection and management within the ranger program. Support the maintenance of the Eastern Kuku Yalanji and Kuku Nyungkal language. Establish research partnerships that provide data and build ranger capacity. Establish a keeping place for EKY cultural heritage.</td>
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<td>Jabalbina has a commercial arm and is supporting Yalanji Bama to establish successful businesses.</td>
<td>• Establish commercial contracting enterprises within Jabalbina including tourism and contracting businesses. Build the capacity of Traditional Owners to establish their own businesses.</td>
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<td>Yalanji Bama returning to live and work on country.</td>
<td>• Establish policies and procedures for land and business development including roles and responsibilities of Jabalbina. Cut red tape at Federal, State and Local Government levels. Expand community development program to support people returning to country. Establish healing / community centres on Aboriginal freehold land to enable Traditional Owners to reconnect to country. Identify mechanisms for Bama to save and access finance to build Bayans on Aboriginal freehold land.</td>
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<tr>
<td>Yalanji Bama’s professional and personal development being actively supported.</td>
<td>• Establish a staff support program so that staff can access counselling, legal, financial advice etc. Strengthen young people involvement in Jabalbina. Strengthen the role of women in the corporation. Develop volunteering group to support EKY community and Jabalbina achieve goals. Build the capacity of directors, staff and members.</td>
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Current Projects

Indigenous Protected Areas (IPA) and Ranger Program

The IPA and Ranger projects funded by the Australian and Queensland Governments play a central role in supporting cultural heritage and environmental management. Fourteen Yalanji Bama are employed through these projects with bases at Mossman, Ayton and Shipton Flats near Rossville.

Ranger work programs are based on IPA Plans developed for each of the three main EKY clan groups Nyungkal, Yalanji and Jalunji. Work programs are reviewed through annual clan meetings involving Elders. Example of ranger work includes: traditional burning, weed and feral animal control, cultural heritage and environmental site protection, patrols and camp ground maintenance etc.

Cape York Tenure Resolution Program

Jabalbina is working with the Queensland Government Cape York Tenure Resolution Program to transfer four national parks to Cape York Peninsula Aboriginal Land (CYPAL) and establishes joint management. These parks include the Daintree, Ngalba Bulal, Black Mountain and Hope Island National Parks. With joint management, EKY Bama will have input into how these national parks are best managed and have the opportunity to benefit culturally and economically.

Jabalbina Enterprises

It has been a long held aspiration of Jabalbina to become self-funding. Strategic planning identified opportunities for tourism and land management contracting enterprise development. Jabalbina has recently appointed an Enterprise Manager to support development of these businesses by Jabalbina and other Bama.
2016 Strategic Plan Development and Endorsement

- Review Previous Plans
- To and Stakeholder Workshops Meetings
- Analysis

Jabalbina Board Endorsement

2017 Strategic Plan Implementation

- Strong Governance
- Bama Developing Personally and Professionally
- Bama Returning to Country
- Native Title and Land Administration
- Cultural Heritage Management
- Enterprise and Business Development

Jabalbina Vision and Mission Being Implemented through Goals and Strategies

2020 Staying focused on strategic plan priorities will deliver outcomes

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